

Total No. of Questions : 4]

SEAT No. :

**PB11**

[Total No. of Pages : 2

[6268]-205

**S.E. (Civil Engineering) (Insem)**

**PROJECT MANAGEMENT**

**(2019 Pattern) (Semester-IV) (201012)**

*Time : 1 Hour]*

*[Max. Marks : 30*

*Instructions to the candidates:*

- 1) Answer Q.1 or Q.2 Q.3 or Q.4.
- 2) Figures to the right indicate full marks.
- 3) Neat figures must be drawn wherever necessary.
- 4) Assume suitable data if required.

- Q1)** a) Define authority. State its characteristics and types. [5]  
b) Write a short note on Categories of project. [5]  
c) Explain the following principles of management. [5]  
i) Unity of command  
ii) Division of work

OR

- Q2)** a) Explain with a neat sketch "Line organization structure" [5]  
b) What do you mean by project life cycle curve? Explain with a neat sketch. [5]  
c) Write a note on PMI and Certified project management professional. [5]

- Q3)** a) Listed below are the activities of a project along with duration. [8]

Activity	Duration (Weeks)
1-2	6
1-3	5
2-4	10
3-4	3
3-5	4
4-5	6
4-6	2
5-6	9

- i) Draw a network and calculate project duration and highlight critical path.
- ii) Calculate EST, EFT, LST, LFT and total float for the activities.

**P.T.O.**

- b) What is PERT? Explain Its application. [4]
- c) Define Work Breakdown structure with an example. [3]

OR

- Q4)** a) The following table gives the time estimates for various activities of project: [8]

Activity	Duration in days		
	Optimistic time ( $t_o$ )	Most like time ( $t_m$ )	Pessimistic time ( $t_p$ )
1-2	4	10	22
2-3	2	5	8
2-4	4	7	16
2-5	4	7	10
3-5	4	7	22
4-5	5	8	17
5-6	6	9	18

- i) Draw the project network and find total project duration and highlight critical path.
- ii) Calculate Variance of all the activities.
- iii) What is the probability that project will be completed in 38 days.
- b) What do you mean by dummy activity? What is the use of providing dummy activity in a network? [4]
- c) Define critical sub-critical and super-critical activities. [3]

